WHEREAS, Minnesota Counties support small State agencies with clearly defined missions and good lines of communication which are better able to serve our constituents and,
WHEREAS, Minnesota Counties oppose the concept of super agencies and,
WHEREAS, Minnesota Counties see value in the continued separation of the OWM as a planning office from the regulatory, enforcement aspect of the Minnesota Pollution Control Agency (MPCA) and,
WHEREAS, the consolidation of any state agencies should include the input of those groups including counties who are the "customers" of those agencies,

THEREFORE, BE IT RESOLVED, that Hennepin County Board of Commissioners oppose the current attempt to enlarge the MPCA by the addition of the OWM into said agency, and
BE IT FURTHER RESOLVED, that the Hennepin County Board of Commissioners appeals to the Governor to immediately cease the current closed consolidation process and allow for open dialogue and planning for any future consolidation plans.
Resolution adopted Six YEAS; ABSENT (Opal).
The following resolutions were offered by Staples, seconded by Opal:

RESOLUTION NO. 93-8-664
BE IT RESOLVED, that the claims register for the period ending August 6, 1993 be approved/ratified.
Resolution adopted unanimously.

RESOLUTION NO. 93-8-665
BE IT RESOLVED, that the claims register for the period ending August 13, 1993 be approved/ratified.
Resolution adopted unanimously.

On motion, the County Board adjourned at 11:15 a.m., until Wednesday, August 18, 1993, where they will meet in a Joint Session with the Minneapolis City Council, Public School Board and Park and Recreation Board, the Robbinsdale Public School Board and the Greater Minneapolis Area United Way at 8:00 a.m. at the Minneapolis Hilton.

The next regular meeting of the County Board will be Tuesday, August 31, 1993.

KAY MITCHELL,
Clerk of the County Board.
93-7138

taken by members of the County Board on matters before the Joint Session be an official action and be recorded by the Clerk of the County Board. The motion was seconded by Opal and adopted unanimously.

Resolutions contained in today's minutes incorporate amendments adopted by the body at this Joint Session.

Johnson had made a motion to amend Joint Resolution 8-R1 (Resolution 93-8-783), as follows: BE IT FURTHER RESOLVED, that the Parks/Public Works Study Commission is directed to make no further recommendations which will require increases in the property tax levies. The motion was seconded by Keefe and the vote was as follows: YEAS: Johnson, Keefe; NAYS: Opal, Hilary, McLaughlin, Staples, Andrew. Motion failed.

Presenters for today's Agenda were as follows:
School-Human Services Redesign Initiative:
Terri Barriero, United Way Minneapolis;
Jerry Prim, Meadow Lake
School, District 281; Larry Lucio, Northeast Middle School, Minneapolis; Judy Cutler, Anderson Youth Collaborative, Minneapolis; Mike Weber, Hennepin County Community Services.

Truancy Report: Susan Carstens, Crystal Police Department; Acting Chair, Truancy Work Committee:
- Referee Tanya Bransford, Hennepin County Juvenile Court;
- Janet Wiig, Assistant County Attorney, Hennepin County Attorney's Office.

Progress Reports:
- James Bourey, County Administrator, Hennepin County;
- Mitch Trockman, Acting Superintendent, Minneapolis Public Schools;
- Jim Wright, City Coordinator, City of Minneapolis.

Parks/Public Works Proposal:
- Bill Burmeister, Director, Hennepin County Training & Employment Assistance;
- John McLaughlin, Hennepin County Training & Employment Assistance.

RESOLUTION NO. 93-8-731
JOINT RESOLUTION NO. 1
The following resolution was offered by Hilary, seconded by David Tilsen, Minneapolis Board of Education:

WHEREAS, Hennepin County, the Minneapolis and Robbinsdale School Districts, United Way of Minneapolis, the City of Minneapolis, the Minneapolis Youth Coordinating Board, and the Forum for Nonprofit Leadership have been partners in the SCHOOL-HUMAN SERVICES REDESIGN INITIATIVE (SHSRI) collaboration, and

WHEREAS, these partners intend to invite and encourage all school districts in Hennepin County to participate in this collaboration, and

WHEREAS, these partners view the SHSRI as the vehicle for significantly reforming the way schools and social service agencies work together to meet the social service needs of families and support families in preparing their children for successful school careers, and

WHEREAS, these partners intend that this collaborative be guided by a clear mission, founded on clear principles, and pursue articulated goals operationalized by explicit outcomes.

BE IT THEREFORE RESOLVED, that the SHSRI supports this collaborative as the following:
1. MISSION: To improve the health and educational success of all children and youth.
2. PRINCIPLES: Services will be:
   - Culturally respectful and relevant;
   - Family-centered and community-driven;
   - Flexible;
   - Preventive;
   - Community-based and seamless;
   - Universally accessible;
   - Comprehensive;
   - Built on family, student, and community strengths;
   - Enhanced classroom environment;

3. GOALS: Initiative efforts will focus on the achievement of:
   a. Increased racial, ethnic, and economic equity among children in school achievement; human service, and health outcomes;
   b. Strengthened capacity of families to support their children's healthy development and school success;

   An enhanced responsiveness of school environments to the learning, social, and cultural needs of all students;
   d. The creation of strong working relationships between the community institutions which support and educate children and families to make it easier for families to access the resources and support they desire.

4. OUTCOMES: Success of the Initiative will be measured on the achievement of:
   a. Increased school readiness of children;
   b. Improved school achievement by children;
   c. Increased ability of parents/caregivers to support their children's development;
   d. A more coordinated, collaborative system of educational and social services for families;
   e. Elimination of gaps in educational, social, and health outcomes between low-income children, especially children of color, and middle-income children.

Resolution adopted unanimously.

RESOLUTION NO. 93-8-732
JOINT RESOLUTION NO. 2
The following resolution was offered by Beverly O'Connor, Robbinsdale School Board, seconded by Opat:

WHEREAS, the Minneapolis and Robbinsdale school districts were original partners in the SCHOOL-HUMAN SERVICES REDESIGN INITIATIVE (SHSRI), and

WHEREAS, the conceptual redesign of the SHSRI is sufficiently developed to proceed to further field testing in prototype sites, and

WHEREAS, the Minneapolis School District is prepared to proceed with further field testing at Northeast Middle School, and

Andersen Elementary and North Star Elementary Schools, and

WHEREAS, the Robbinsdale School District is prepared to proceed with further field testing at Abraham Lincoln, Meadow Lake, and Northport schools,

IT THEREFORE RESOLVED, that the SHSRI partners commit themselves to collaboratively implementing the Mission, Principles, Goals, and Outcomes of the SHSRI at those prototype schools in conjunction with community involvement during the 1993-94 school year.

IT FURTHER RESOLVED, that the partners in the SHSRI commit themselves to implement the prototype sites with existing staff and other resources (e.g., staff development, equipment, supplies, space).

IT FURTHER RESOLVED, that the partners affirm their commitment to countywide implementation of the SHSRI in all four school districts in Hennepin County and extend to all school districts in Hennepin County an invitation to become partners in the SHSRI.

Resolution adopted unanimously.

RESOLUTION NO. 93-8-733
JOINT RESOLUTION NO. 3-1
The following resolution was offered by Judith Farmer, Minneapolis School Board, seconded by Ann Berg, Minneapolis School Board:

WHEREAS, the SCHOOL-HUMAN SERVICES REDESIGN INITIATIVE (SHSRI) partners are firmly committed to improving the school readiness and school achievement of students through better meeting the social service needs of the children and their families, and through the strengthening of communities to support families, and
WHEREAS, the SHSRI partners are committed to achieving this end through collaboration among public and private social service agencies and schools, with a major participation by parents, business, and other community representatives.

BE IT THEREFORE RESOLVED, that the SHSRI partners hereby express their intent to establish the Hennepin County Family Futures Commission to provide the leadership and decision making necessary to aggressively pursue this collaboration county-wide.

BE IT THEREFORE RESOLVED, that an Interim Commission is hereby established to develop operating protocols for the Commission which will ensure:

a. leadership in aggressively pursuing the well-being of children and families, particularly regarding service needs and educational achievement;

b. county-wide collaboration among the partners which will achieve desired outcomes for families and children more effectively than the partners could individually achieve;

c. county-wide implementation of the intent of the SHSRI with a high level of flexibility for local site collaboratives in methods of achieving the desired outcomes;

d. involvement of parents and community representatives in planning and leadership of prototype sites and assuring cultural diversity in decision-making;

BE IT FURTHER RESOLVED, that the membership of the Interim Commission will include two representatives of each of the seven SHSRI partners, one representative each from Minneapolis and Robbinsdale prototype sites, and up to fourteen additional members selected by the partners' representatives on the Interim Commission to assure the inclusion of a wide diversity of representation of the families and children in the county, particularly representatives of communities of color and the low income population in the county, and of the education, social service, and community organizations in the county.

BE IT FURTHER RESOLVED, that the Interim Commission will oversee the aggressive pursuit of non-local revenues identified by the SHSRI Finance Committee, and will develop recommendations on establishing Family Services and Children's Mental Health collaborative authorized by 1993 legislation.

BE IT FURTHER RESOLVED, that each SHSRI partner will designate one lead staff person who will work together to provide staff support to the Interim Commission and implement the next steps of the INITIATIVE.

BE IT FURTHER RESOLVED, that the Interim Commission present recommendations for the establishment of a permanent Commission to a Joint Session within eighteen months.

Resolution adopted unanimously.

RESOLUTION NO. 93-8-734
JOINT RESOLUTION NO. 4

The following resolution was offered by Staples, seconded by Council Member Niland:

WHEREAS, the School-Human Services Redesign Initiative (SHSRI) partners, along with representatives from local health maintenance organizations, private foundations, and state agency representatives have participated in the SHSRI Family and Children's Services Financing Committee in order to develop an overall financing strategy to support the development of SHSRI activities, and

WHEREAS, this committee has:

a. Developed a preliminary Children and Family Services Resource Inventory that catalogues expenditures, revenue sources, and program categories for family and children's services within Hennepin County and among the partner agencies;

b. Developed an analysis of the revenue enhancement (financing) potential of current resources used in family and children's services within Hennepin County and among its partners;

c. Assisted in the development of State legislation to enable the identified financing activities to be implemented, and

WHEREAS, the Financing Committee and the SHSRI Policy Council have developed and adopted a set of recommendations necessary to the continuing development and implementation of an overall financing plan for the SHSRI and its related activities to be guided by the following principles:

a. Financing must focus on the reallocation and reuse of existing resources (cash, personnel, and facilities) as a core activity. It also must make current and future resources more flexible at the local community level.

b. Financing must incorporate efforts to maximize available reimbursements from entitlement programs and third-party reimbursement systems, so long as such maximization efforts are cost-effective, "audit-proof," and at no additional net cost to local or state governments.

c. Financing activities must support, not drive, the overall service system redesign efforts, and thus must be closely linked to the system redesign activities and promote movement toward prevention, early identification, and early intervention.

BE IT THEREFORE RESOLVED, that the SHSRI partners commit to the following actions:

1. To establish the 1993/94 SHSRI prototype sites with exist-
ing staff and resources from SHSRI partners.

2. To develop and implement a methodology for systematically refocus on the budgeting and resource allocation plans for SHSRI activities among SHSRI partner public agencies and between public and private funders in a manner which will effectively implement a cohesive program.

3. To explore establishing a "de-categorization" funding strategy to determine sources and amounts of resources (staff, facilities, and funding) that can be made available for use by schools and communities in the development of SHSRI activities.

4. To pursue available opportunities for revenue enhancement as identified in the Analysis of New Opportunities for Refinancing Children and Family Services prepared for the SHSRI financing committee.

5. To identify and prioritize the staffing, consulting, and other resources necessary for the development of a fiscal tracking system and refinancing infrastructure to implement revenue enhancement and decategorization activities.

6. To explore participation in the two State programs created by the 1993 legislature: the Family Services Collaborative and the Children's Mental Health Integrated Fund, with the recognition that new resources achieved through refinancing activities would have to be reinvested into family and children's services developed in conjunction with SHSRI and related activities.

7. To participate in a reconfigured Family and Children's Services Financing Committee to aggressively pursue federal entitlement revenues and other related financing activities.

Resolution adopted unanimously.

RESOLUTION NO. 93-8-735
JOINT RESOLUTION NO. 5-R1

The following resolution was offered by Sandra Haas, Minneapolis School Board, seconded by McLaughlin:

WHEREAS, truancy has been found to be an early indicator of a variety of influences including academic, social, and employment difficulties, as well as delinquency and involvement in the child protection system, and

WHEREAS, only through early intervention and joint, coordinated action on the part of schools, social services, and justice system organizations can the individual, family, school, and neighborhood factors contributing to truancy be addressed, and

WHEREAS, the Truancy Work Committee, a broad-based community coalition including representatives of Minneapolis and suburban school districts, City and County government, law enforcement, the juvenile justice system and community agencies, has researched the effectiveness of truancy programs and has proposed multiple strategies for achieving a community-wide, consistent approach to ensure school attendance, as directed by Joint Resolution at the April 28 Joint Session,

BE IT THEREFORE RESOLVED, that Boards in attendance at the Joint Session endorse the recommended strategies in the Committee's report.

Resolution adopted unanimously.

RESOLUTION NO. 93-8-736
JOINT RESOLUTION NO. 6

The following resolution was offered by Councillor Member Sylves Belton, seconded by Opat:

WHEREAS, at its April, 1993 Joint Session the Hennepin County Board, Minneapolis City Council and Minneapolis School Board endorsed "establishment of a Joint Initiative for the Improvement of Outcomes and Efficiency that is aimed at developing more innovative, effective services through collaboration, designing cost-effective prevention strategies and strengthening the linkages between city, county and public school programs and staff.

In a manner that solicits ideas and provides opportunities for staff at all organizational levels to participate. Includes both organized and unorganized employees in planning and implementation; and provides incentives and recognition for participation."

WHEREAS, the County, City and School District have a strong interest in establishing successful programs for enhancing quality and productivity within their organizations.

WHEREAS, integrating, where appropriate, productivity improvement efforts as envisioned by policy makers will require the administrative leadership of Chief Executives and sustained support from elected officials.

BE IT THEREFORE RESOLVED, that the County Administrator, City Administrator and Minneapolis School Superintendent are directed to appoint an interjurisdictional task force to conduct a feasibility study for the establishment of a Student Service Center as outlined in recommendation #6 of the Committee's report. This study shall examine legal requirements and responsibilities, potential costs and funding sources, alternative strategies for applying and operations, and other policy and operational considerations. The results of the feasibility study shall be reported to each of the participating jurisdictions by February 1, 1994.

Resolution adopted unanimously.

RESOLUTION NO. 93-8-735
JOINT RESOLUTION NO. 5-R1

The following resolution was offered by Sandra Haas, Minneapolis School Board, seconded by McLaughlin:

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BE IT THEREFORE RESOLVED, that Boards in attendance at the Joint Session endorse the recommended strategies in the Committee's report.

Resolution adopted unanimously.

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Resolution adopted unanimously.

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JOINT RESOLUTION NO. 5-R1

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WHEREAS, only through early intervention and joint, coordinated action on the part of schools, social services, and justice system organizations can the individual, family, school, and neighborhood factors contributing to truancy be addressed, and

WHEREAS, the Truancy Work Committee, a broad-based community coalition including representatives of Minneapolis and suburban school districts, City and County government, law enforcement, the juvenile justice system and community agencies, has researched the effectiveness of truancy programs and has proposed multiple strategies for achieving a community-wide, consistent approach to ensure school attendance, as directed by Joint Resolution at the April 28 Joint Session,

BE IT THEREFORE RESOLVED, that Boards in attendance at the Joint Session endorse the recommended strategies in the Committee's report.

Resolution adopted unanimously.

RESOLUTION NO. 93-8-736
JOINT RESOLUTION NO. 6

The following resolution was offered by Councillor Member Sylves Belton, seconded by Opat:

WHEREAS, at its April, 1993 Joint Session the Hennepin County Board, Minneapolis City Council and Minneapolis School Board endorsed "establishment of a Joint Initiative for the Improvement of Outcomes and Efficiency that is aimed at developing more innovative, effective services through collaboration, designing cost-effective prevention strategies and strengthening the linkages between city, county and public school programs and staff.

In a manner that solicits ideas and provides opportunities for staff at all organizational levels to participate. Includes both organized and unorganized employees in planning and implementation; and provides incentives and recognition for participation."

WHEREAS, the County, City and School District have a strong interest in establishing successful programs for enhancing quality and productivity within their organizations.

WHEREAS, integrating, where appropriate, productivity improvement efforts as envisioned by policy makers will require the administrative leadership of Chief Executives and sustained support from elected officials.

BE IT THEREFORE RESOLVED, that the County Administrator, City Administrator and Minneapolis School Superintendent are directed to appoint an interjurisdictional task force to conduct a feasibility study for the establishment of a Student Service Center as outlined in recommendation #6 of the Committee's report. This study shall examine legal requirements and responsibilities, potential costs and funding sources, alternative strategies for applying and operations, and other policy and operational considerations. The results of the feasibility study shall be reported to each of the participating jurisdictions by February 1, 1994.

Resolution adopted unanimously.
laborative opportunities to enhance quality and productivity and recognize performance excellence.

Resolution adopted unanimously.

RESOLUTION NO. 93-8-737

JOINT RESOLUTION NO. 7

The following resolution was offered by McLaughlin, seconded by Council Member Scallon:

WHEREAS, many young persons are experiencing difficulty making the transition from school to employment; and

WHEREAS, economic conditions for commercial development and job creating in economically distressed areas of the city and inner-ring suburbs are not favorable; and

WHEREAS, the effectiveness of existing employment and training programs is limited by the insufficient supply of good job opportunities; and

WHEREAS, the complex economic and social conditions require a comprehensive and integrated response;

BE IT THEREFORE RESOLVED, that a multi-jurisdictional, comprehensive strategy, involving the public and private sectors, and the private sector, integrating both newly planned and existing employment and training, job creation and community development resources be created; and

BE IT FURTHER RESOLVED, that the County and City staff, the Minneapolis School District and the Minneapolis Park Board be directed to recommend strategic components and a compact, flexible structure for a citywide public-private partnership to gather community input, generate ideas and develop innovative plans in support of the comprehensive strategy; and

BE IT FURTHER RESOLVED, that the strategic components include but not be limited to: job creation stimulus programs, a job creation/community development fund; apprenticeships, youth employment programs and community work experience programs; targeted capital improvements such as a public jobs/public works program; and neighborhood-based community improvement and maintenance programs such as Citation Savers, the Employment Intervention Program and the Neighborhood Employment Program; and

BE IT FURTHER RESOLVED, that the use of existing employment and training and community development resources including but not limited to JTPA and CDBG be coordinated to stimulate job creation and economic growth for the benefit of unemployed and economically disadvantaged residents; and that coordination strategies include: dedication of federal and state employment and training funds to Hennepin Community Works, WISE and youth transition activities; joint planning of community development and employment and training programming; application for additional federal, state, local and private funds to implement job creation and community development activities; and incorporation of applicable recommendations of the Greater Minneapolis Chamber of Commerce Economic Development Strategy Initiative into the comprehensive employment and training, job creation and community development strategy.

Resolution adopted five years; One NAY (Johnson) ABSTAIN; (Kofoed).

RESOLUTION NO. 93-8-738

JOINT RESOLUTION NO. 8-R1

The following resolution was offered by McLaughlin, seconded by Council Member Sayles Belton:

WHEREAS, the potential exists for major parks development and public works projects that will create public service and private sector jobs, improve neighborhoods, strengthen the tax base and enhance recreational opportunities, and restore environmental systems;

WHEREAS, to study this potential the Hennepin County Board has appropriated $50,000, the City of Minneapolis has committed $50,000, and the Minneapolis Park Board has committed $25,000;

THEREFORE BE IT RESOLVED, that the Hennepin County Board of Commissioners, the Minneapolis City Council, and the Minneapolis Park Board use up to $125,000 to establish a Parks/Public Works Study Commission to examine the feasibility of joint development of parks and public works activities with the goals of job creation, tax base enhancement, development of public works in high-need areas and removal of impediments to job development and repair ecological damage, revitalize cities and maintain municipal infrastructure.

BE IT FURTHER RESOLVED, that the Study Commission shall be comprised of two members appointed by each of the Hennepin County Board, the Minneapolis City Council and the Minneapolis Park and Recreation Board, one member of the Minneapolis Planning Commission, one member from each of the Minneapolis and Hennepin County Private Industry Councils, one representative of the Minneapolis Building Trades, one representative of the Minneapolis Consortium of Nonprofit Developers, one representative of the Greater Minneapolis Area Chamber of Commerce, one representative from the University of Minnesota, Design Center for American Urban Landscape, and one citizen representative to be jointly appointed by the Chairs of the Coun-
ty Board, City Council and Park Board, and that the Study Commission be appointed and composed by September 15, 1993.

BE IT FURTHER RESOLVED, that the Study Commission shall examine park and recreational project possibilities, job creation opportunities, planning, zoning and land use issues; environmental issues; legal, organizational and finance questions; and other related issues. The Commission shall report back to the sponsoring jurisdictions by March 31, 1994 with its findings and recommendations including, but not limited to, the following areas:

- Goals for joint parks/public works activities, principles and strategies for project development that will achieve these goals and criteria for project selection.
- Feasibility of specific parks and public works projects and priority recommendations.
- Organizational structure for implementing recommended activities including a description of:
  - Legal authority;
  - Decision-making structure and process;
  - Cost sharing and finance arrangements (development, operations and maintenance);
  - Implementation and management responsibilities.
- Detailed development process including:
  - Roles of neighborhood groups, organized labor, community and other organizations;
  - Review by Minneapolis Planning Commission;
  - Requirements for long-term, economic analysis of project impact and recommended investment criteria;
  - Environmental and other regulatory reviews;
  - Procedure for selection of design professionals, engineers and contractors;
- Procedures for selection of architects, designers and contractors;
- Procedures for coordination of training, job development and job placement activities with parks/public works construction activities;
- Proposed workplan and budget for detailed planning of recommended activities;
- Identification of potential funding sources and personnel.

BE IT FURTHER RESOLVED, that the staff support for the Commission be provided and coordinated by the Park Superintendent, the County Administrator and the City Coordinator.

Resolution adopted Five Years; Two NAYS (Johnson, Keefe).

RESOLUTION NO. 93-8-729
JOINT RESOLUTION NO. 9
The following resolution was offered by Andrew, seconded by McLaughlin:

BE IT RESOLVED, that the Board of Hennepin County Commissioners, the Minneapolis City Council and the Mayor, the Minneapolis School Board, and the Minneapolis Park and Recreation Board express their thanks and strong appreciation for the leadership shown by the Private Industry Council and to the following for their prompt and generous response to the request for assistance in fund jobs for our youth during the summer of 1993:

The McKnight Foundation
Honeywell Inc.
General Mills Foundation
Multi-Foods
Norwest Foundation
Dayton Hudson Foundation
Minneapolis Foundation
Cowles Media Company

Resolution adopted unani-